

Agenda

Meeting: Programmes and Investment Committee

Date: Wednesday 11 December 2024

Time: 10:00am

Place: Conference Rooms 1 and 2,
Ground Floor, Palestra, 197
Blackfriars Road, London, SE1
8NJ

Members

Peter Strachan (Chair)
Arthur Kay (Vice-Chair)
Seb Dance
Deborah Harris-Ugbomah

Mark Phillips
Omid Shiraji
Sara Turnbull

Government Observer

David Coles

Copies of the papers and any attachments are available on [tfl.gov.uk How We Are Governed](https://tfl.gov.uk/How-We-Are-Governed).

This meeting will be open to the public and webcast live on [TfL YouTube channel](#), except for where exempt information is being discussed as noted on the agenda.

There is access for disabled people and induction loops are available. A guide for the press and public on attending and reporting meetings of local government bodies, including the use of film, photography, social media and other means is available on www.london.gov.uk/sites/default/files/Openness-in-Meetings.pdf.

Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Zoe Manzoor, Secretariat Officer;
Email: v_ZoeManzoor@tfl.gov.uk.

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: PressOffice@tfl.gov.uk

Andrea Clarke, General Counsel
Tuesday 3 December 2024

Agenda
Programmes and Investment Committee
Wednesday 11 December 2024

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meeting of the Committee held on 3 October 2024
(Pages 1 - 10)

General Counsel

The Committee is asked to approve the minutes of the meeting of the Committee held on 3 October 2024 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 11 - 16)

General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 17 - 20)

General Counsel

The Committee is asked to note the paper.

6 Investment Programme Report Quarter 2, 2024/25 (Pages 21 - 46)

Chief Capital Officer and Director of Investment Delivery Planning

The Committee is asked to note the report and the exempt supplementary information on Part 2 of the agenda.

7 Independent Investment Programme Advisory Group Quarterly Report (Pages 47 - 52)

General Counsel

The Committee is asked to note the Independent Investment Programme Advisory Group's quarterly report and the exempt supplementary information on Part 2 of the agenda.

8 TfL Project Assurance Update (Pages 53 - 56)

General Counsel

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

9 Docklands Light Railway Rolling Stock Replacement Programme Update (Pages 57 - 64)

Chief Capital Officer and Director of Investment Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve unbudgeted Financial Authority, Programme and Project Authority, and Procurement Authority in the sums set out in the paper on Part 2 of the agenda.

10 Safe and Healthy Streets Programme (Pages 65 - 104)

Director of Investment Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve additional Programme and Project Authority.

11 Bakerloo Line Upgrade Stage 1 (Pages 105 - 112)

Chief Capital Officer and Director of Investment Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

12 Pontoon Dock Station Upgrade (Pages 113 - 120)

Director of Investment Planning

The Committee is asked to note the paper and approve additional Programme and Project Authority to enable receipt of an additional third-party income and approve unbudget Financial Authority.

13 Silvertown Tunnel Programme Update (Pages 121 - 124)

Chief Capital Officer and Director of Investment Planning

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and endorse the arrangements proposed in relation the Silvertown Tunnel Programme.

14 Enterprise Risk Update - Delivery of TfL Key Investment Programmes and Projects (ER08) (Pages 125 - 130)

Chief Capital Officer

The Committee is asked to note and the exempt supplementary information on Part 2 of the agenda.

15 Forthcoming Key Procurement Activities (Pages 131 - 134)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

16 Members' Suggestions for Future Discussion Items (Pages 135 - 138)

General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

17 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

18 Date of Next Meeting

Wednesday 5 March 2025 at 10:00am.

19 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraphs 3 and 5 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

20 Investment Programme Report Quarter 2, 2024/25 (Pages 139 - 156)

Exempt supplementary information relating to the item on Part 1 of the agenda.

21 Independent Investment Programme Advisory Group Quarterly Report (Pages 157 - 166)

Exempt supplementary information relating to the item on Part 1 of the agenda.

22 TfL Project Assurance Update (Pages 167 - 180)

Exempt supplementary information relating to the item on Part 1 of the agenda.

23 Docklands Light Railway Rolling Stock Replacement Programme Update (Pages 181 - 192)

Exempt supplementary information relating to the item on Part 1 of the agenda.

24 Safe and Healthy Streets Programme (Pages 193 - 196)

Exempt supplementary information relating to the item on Part 1 of the agenda.

25 Bakerloo line Upgrade Stage 1 (Pages 197 - 204)

Exempt supplementary information relating to the item on Part 1 of the agenda.

26 Silvertown Tunnel Programme Update (Pages 205 - 210)

Exempt supplementary information relating to the item on Part 1 of the agenda.

27 Enterprise Risk Update - Delivery of TfL Key Investment Programmes and Projects (ER08) (Pages 211 - 220)

Exempt supplementary information relating to the item on Part 1 of the agenda.

28 Forthcoming Key Procurement Activities (Pages 221 - 228)

Exempt supplementary information relating to the item on Part 1 of the agenda.